

Surrounded by Programmers

Using behavioural Data to build High-Performing Data Science Teams

Dipl. Dok. Christoph Ziegler

PHUSE SDE

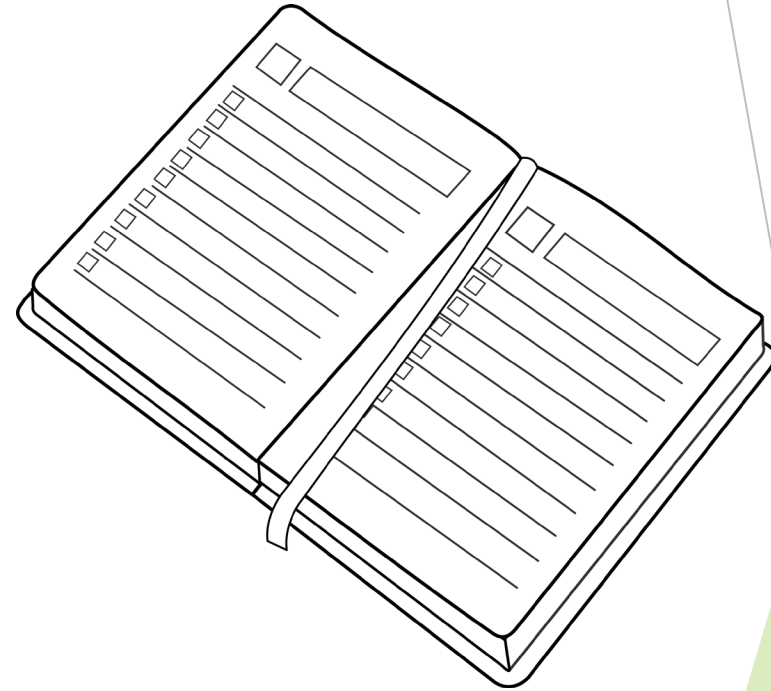
Frankfurt / Germany

29APR2026



Agenda

- ▶ Introduction
- ▶ Background
- ▶ The four Color Model (Yellow, Green, Blue, Red)
- ▶ Color Mix for Success
- ▶ Conclusions
- ▶ Q&A

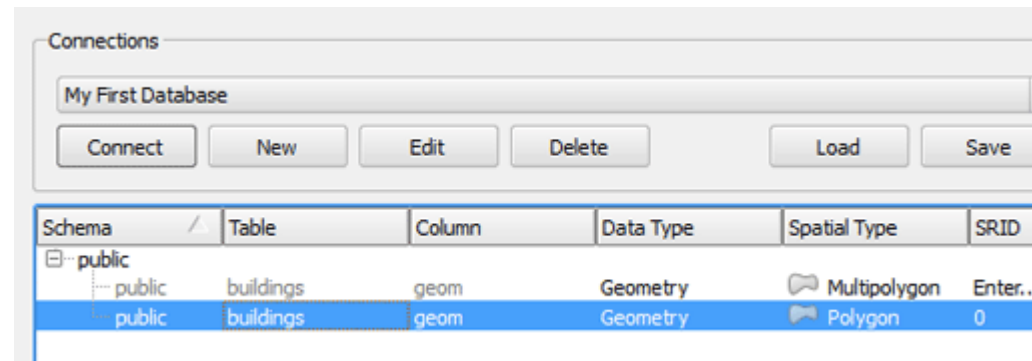


What We Usually Mean by “Data”

► When we say “Data” we think of the Reporting:

- Patient Safety
- Efficacy Endpoints
- Clinical Outcomes

► This is only part of the Picture



The Missing «Dataset»

- ▶ Team Behaviour is also Data
- ▶ It influences:
 - Code Quality
 - Validation Cycles
 - Communication
 - Delivery Timelines

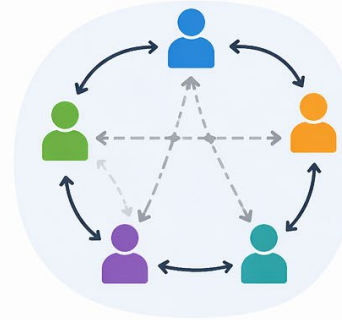


Teams as a System

- ▶ Think like a Data Scientist:
 - Teams = Systems
 - Personalities = Variables
 - Behaviour = Patterns
- ▶ → Optimize the System, not just the Code

Think like a Data Scientist:

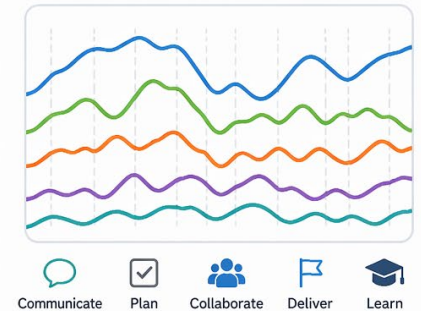
• Teams = Systems



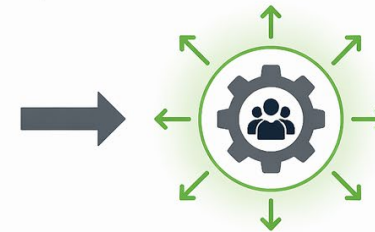
• Personalities = Variables



• Behaviour = Patterns



```
def optimize():  
    improve_code()  
  
# Local improvement
```



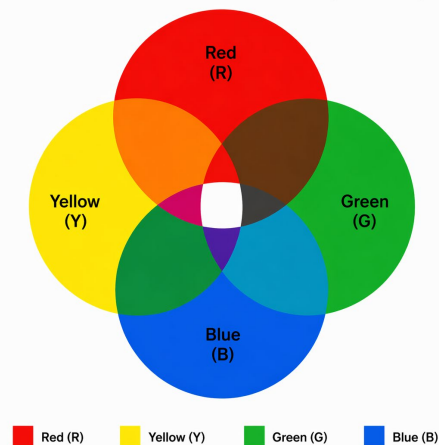
- ✓ Better collaboration
- ✓ Higher performance
- ✓ Adaptable to change
- ✓ Sustainable results

→ Optimize the system, not just the code

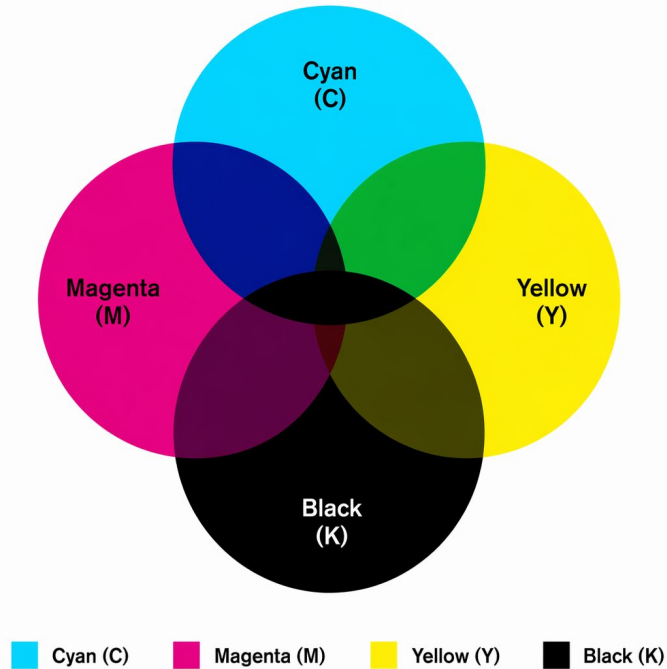
The Four Color Model

- Four behavioural Tendencies:
-  Red - Driven, decisive
-  Yellow - Communicative, creative
-  Green - Stable, supportive
-  Blue - Analytical, Detail-oriented
- Not Labels—just Tendencies

The Four Color Model (RYGB)

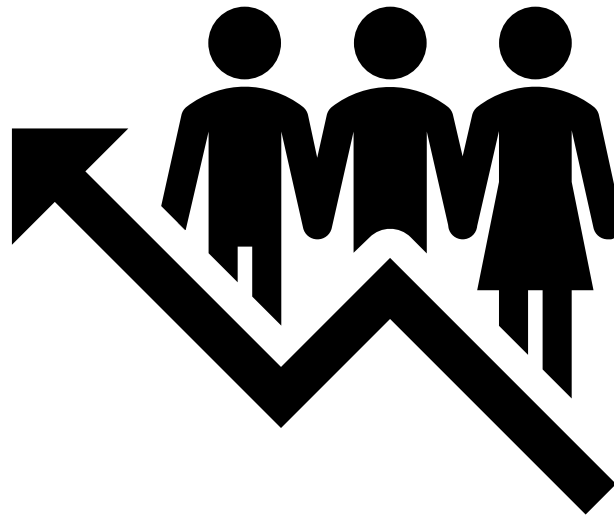


The Four Color Model (CMYK)



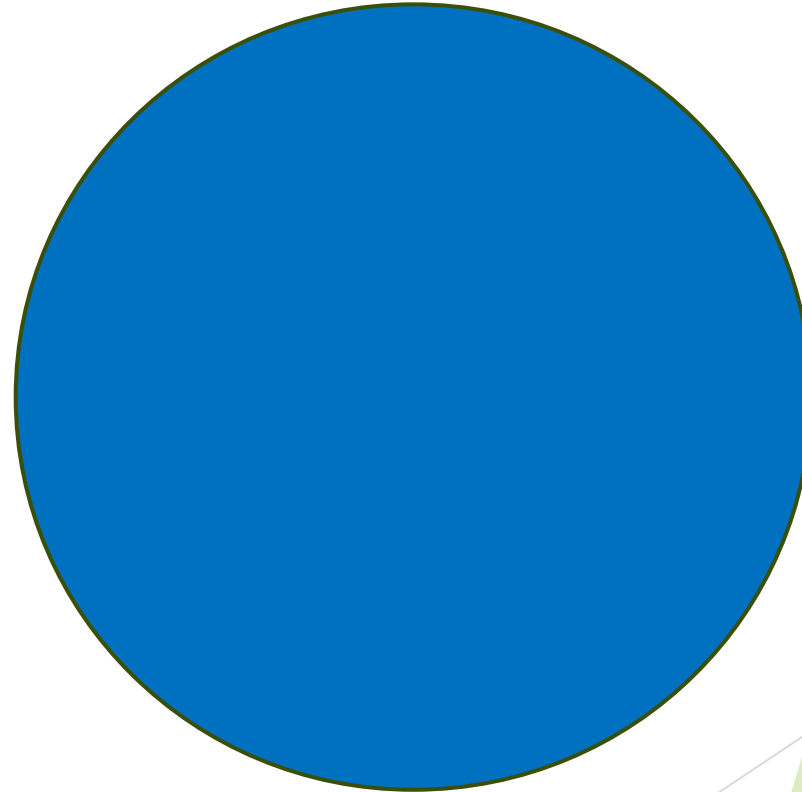
Why this matters in Data Science

- ▶ Data Science requires:
 - Precision
 - Reproducibility
 - Collaboration
- ▶ Stakeholder Interaction
- ▶ Many issues = Style Mismatch, not Skill Gaps



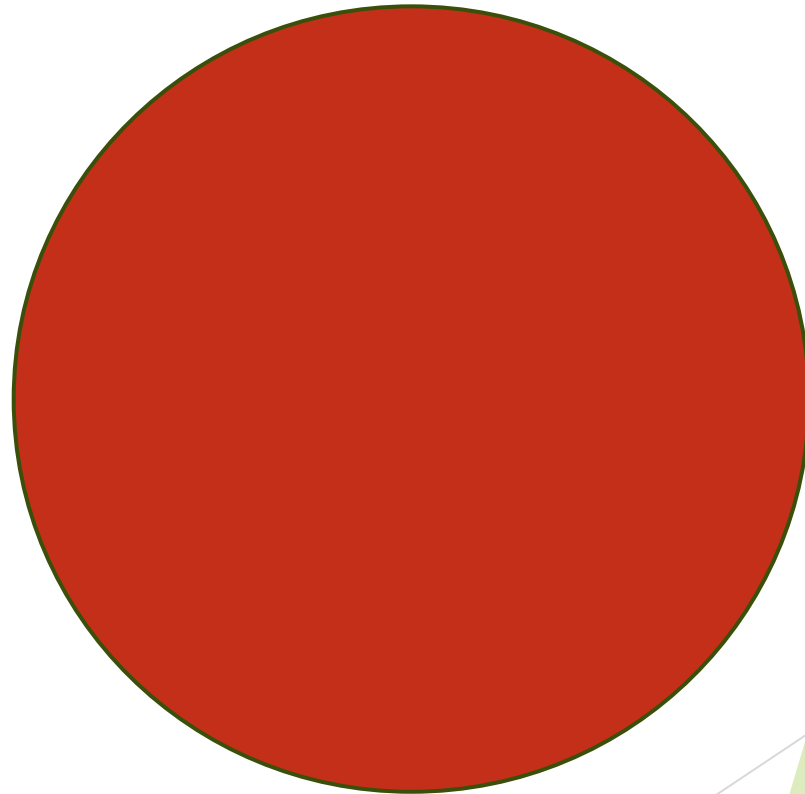
Blue: The Backbone

- ▶  Blue (Analytical)
- ▶ Strengths:
 - Validation Rigor
 - Documentation
 - Regulatory Alignment
- ▶ Risks:
 - Over-Analysis
 - Slower Delivery



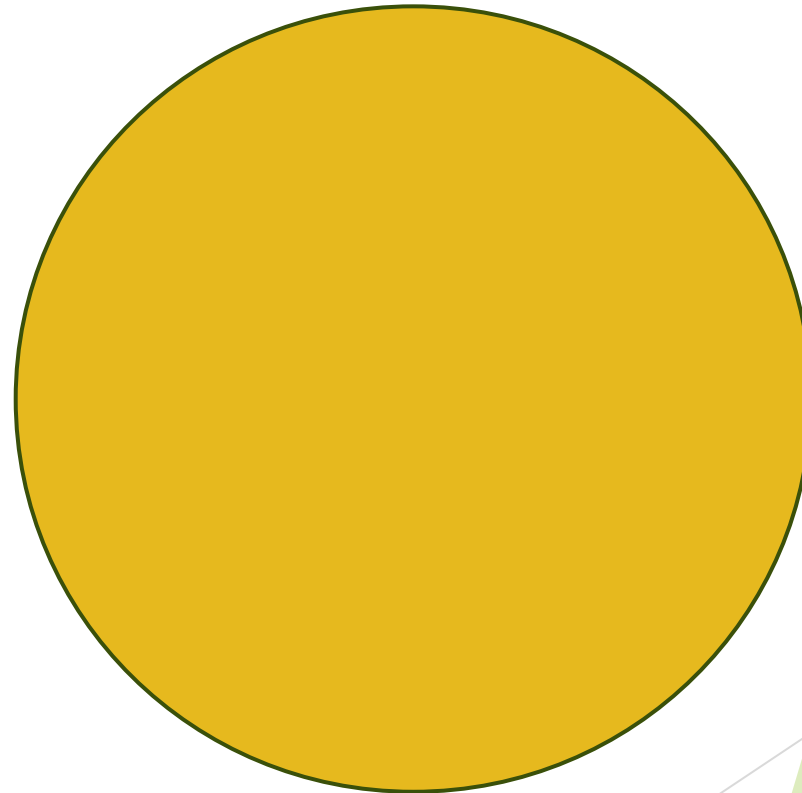
Red: The Driver

- ▶  Red (Driven)
- ▶ Strengths:
 - Fast Decisions
 - Deadline Focus
- ▶ Risks:
 - Cutting Corners
 - Limited Communication
- ▶ Lack of Empathy



Yellow: The Translator

- ▶  Yellow (Communicative)
- ▶ Strengths:
 - Stakeholder Engagement
 - Storytelling with Data
 - ▶ Early Adopters
- ▶ Risks:
 - Less detail Focus



Green: The Stabilizer

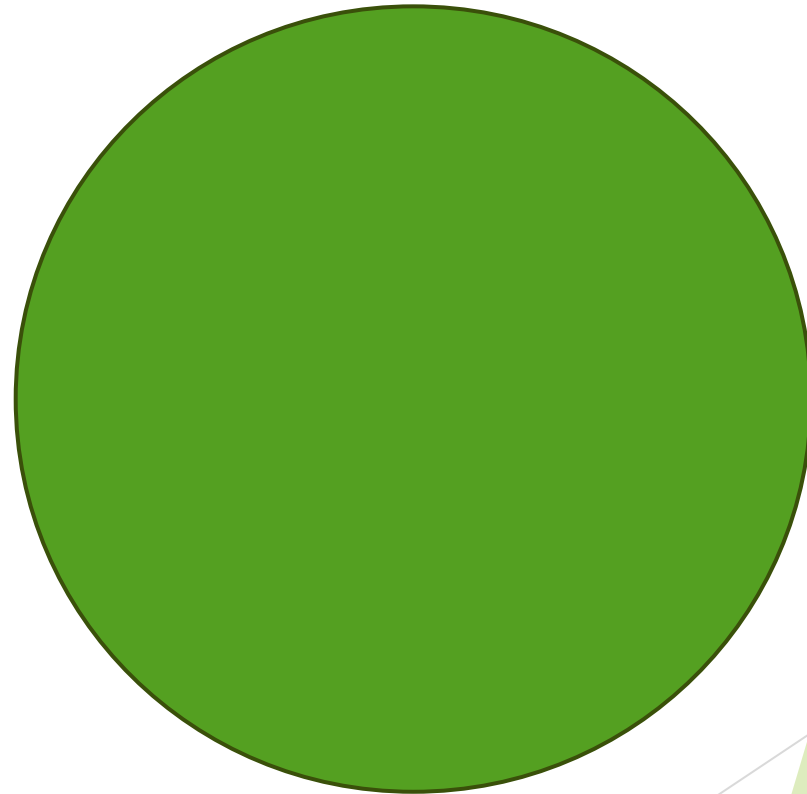
▶ Green (Supportive)

▶ Strengths:

- Consistency
- Team Cohesion

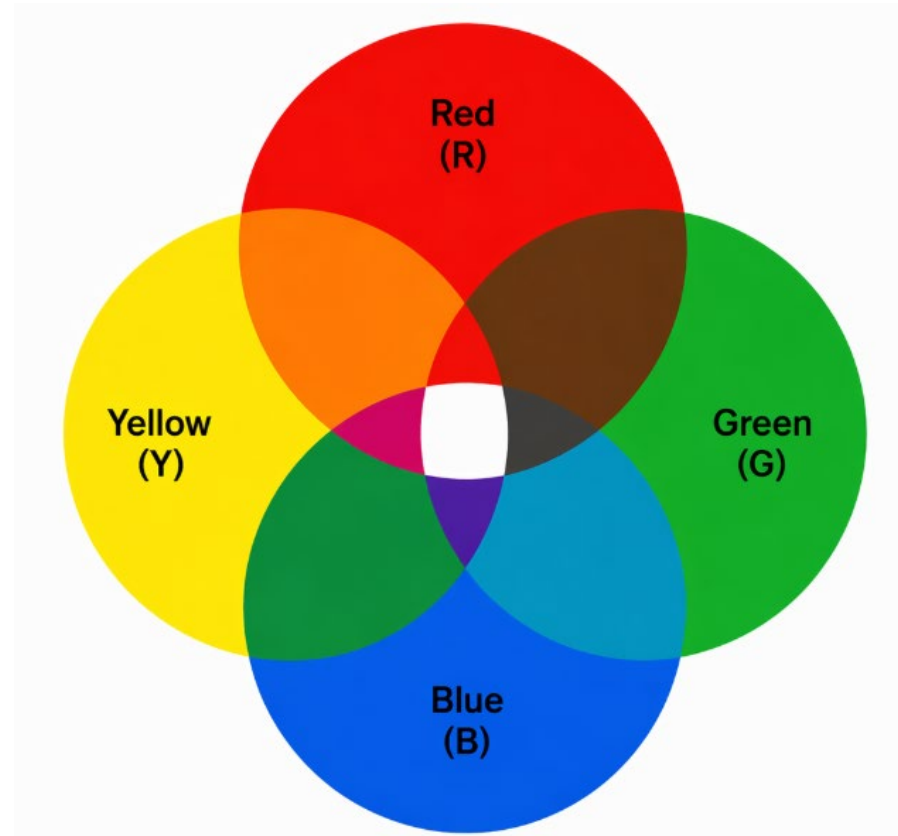
▶ Risks:

- Resistance to Change



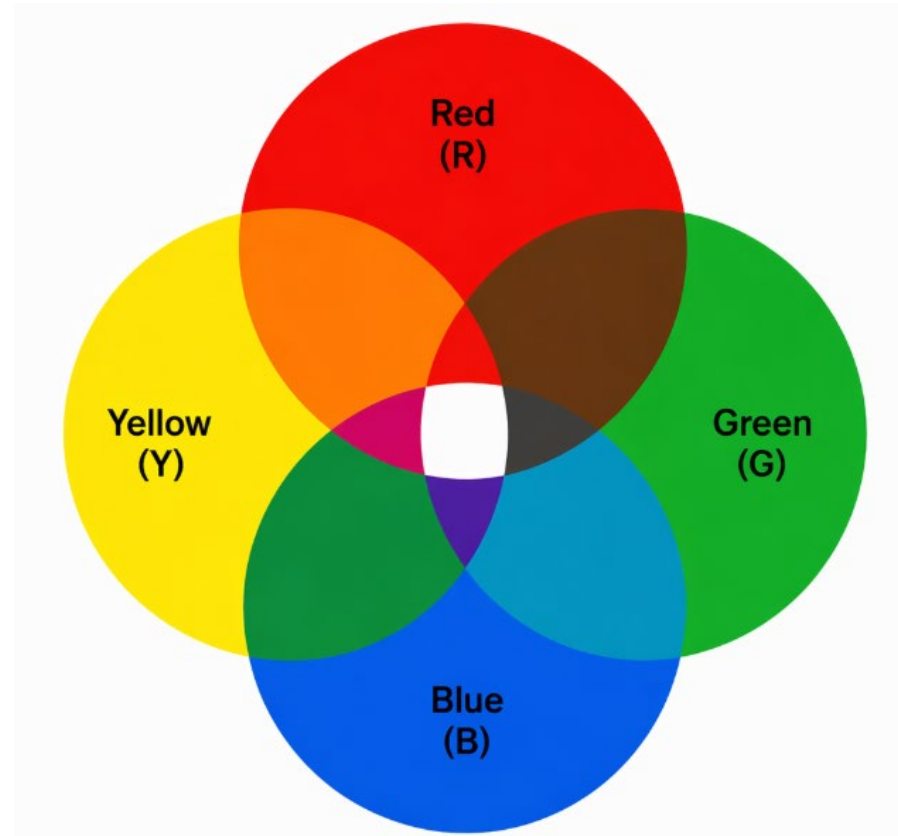
The Problem: Imbalance

- ▶ Unbalanced teams lead to:
- ▶ • Too many ● → Slow Delivery
- Too many ● → Quality Risks
- Missing ● → Poor Communication
- Missing ● → Instability



The Solution: Team Design

- ▶ Design teams intentionally:
- ▶
 - ● + ● → Strong Validation
 - ● + ● → Analysis + Storytelling
 - ● → Drives Delivery
 - ● → Ensures Continuity
- ▶ Build Systems, not random Groups

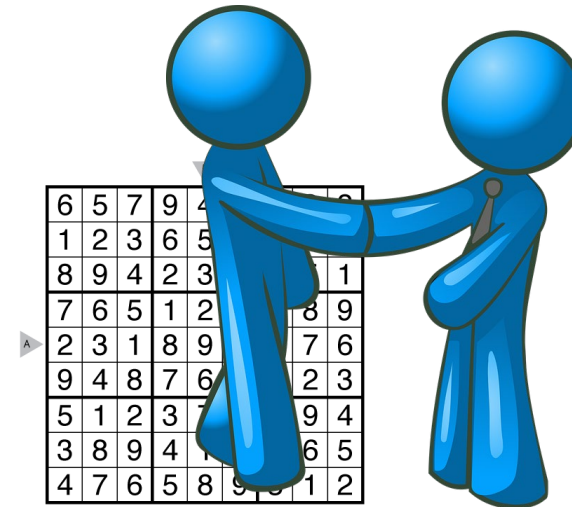


Case Example

- Before:
 - Rework Cycles
 - Miscommunication
- After:
 - Faster Validation
 - Clear Ownership
 - Better Stakeholder Alignment

►

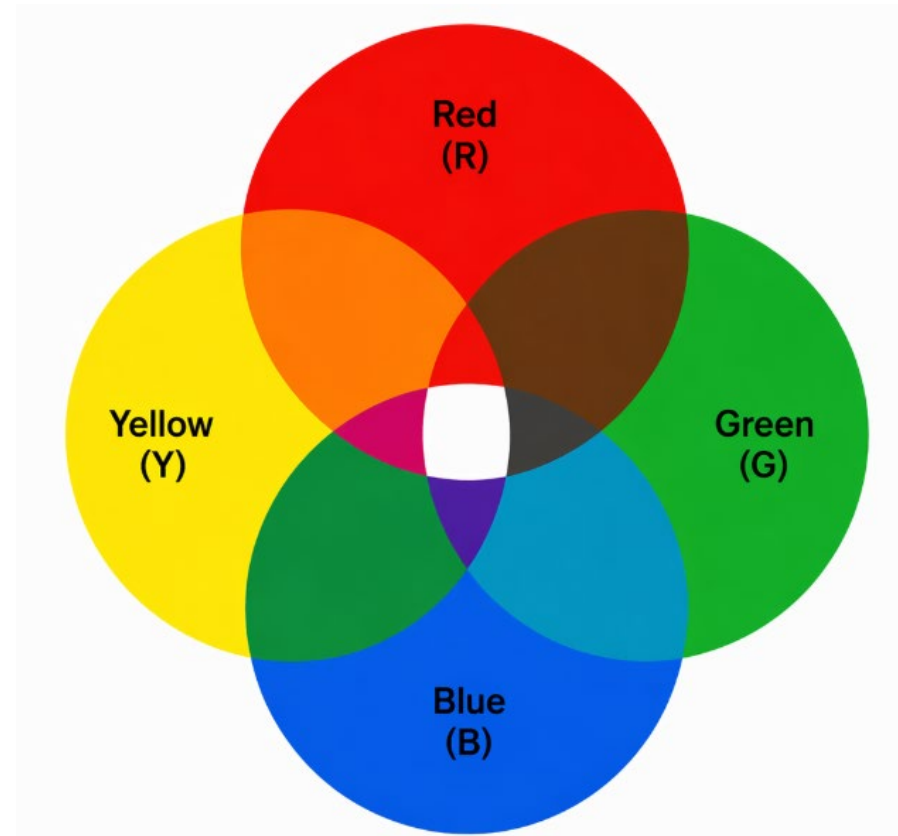
					1	2	3	
1	2	3			8		4	
8		4			7	6	5	
7	6	5						
						1	2	3
	1	2	3			8		4
	8		4			7	6	5
	7	6	5					



Role Mapping

► Align Roles with Strengths:

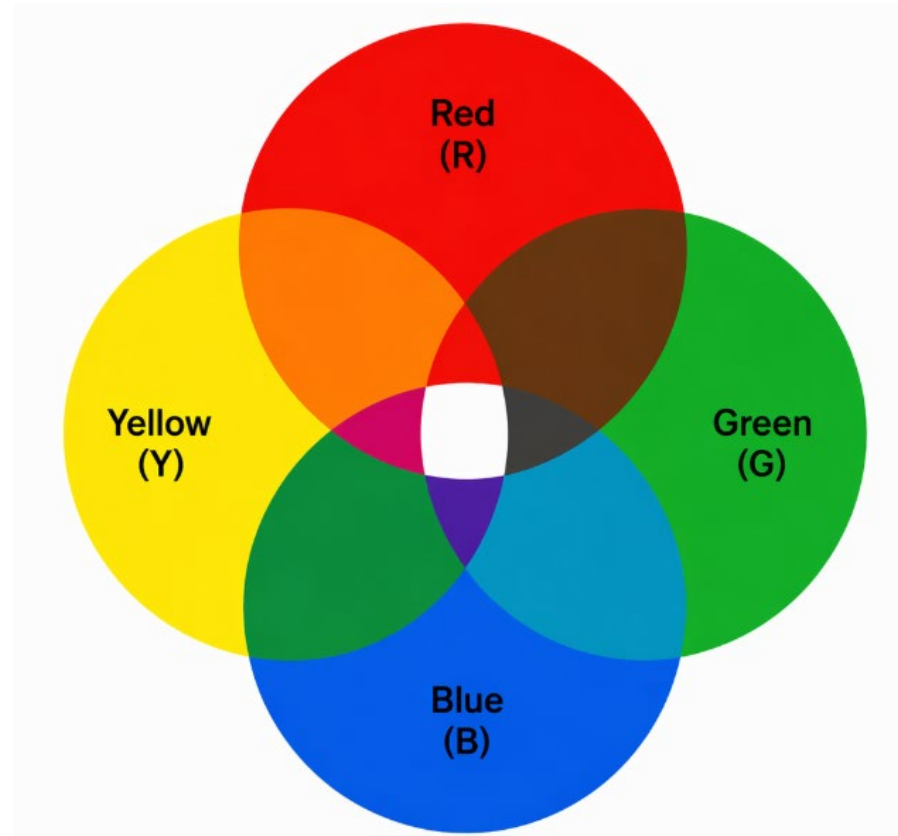
- • QC → ●
- Stakeholder Meetings → ●
- Planning → ●
- Coordination → ●



Tailored Feedback

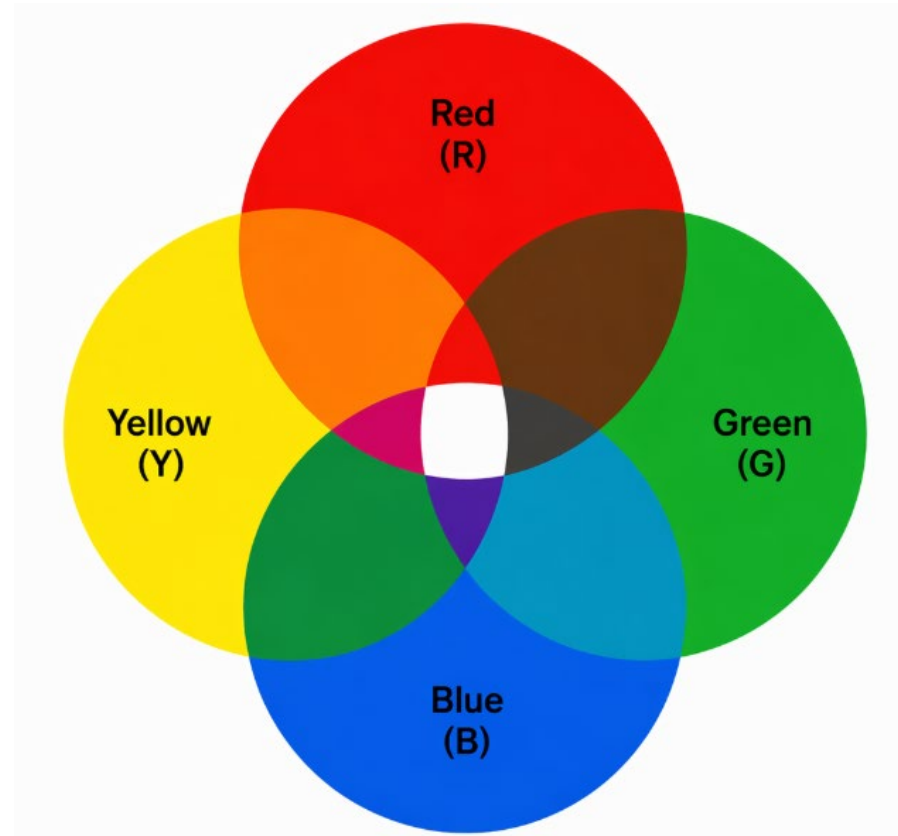
► Adapt communication style:

- ● Data-driven
- Outcome-focused
- Conversational
- Supportive



Communication Norms

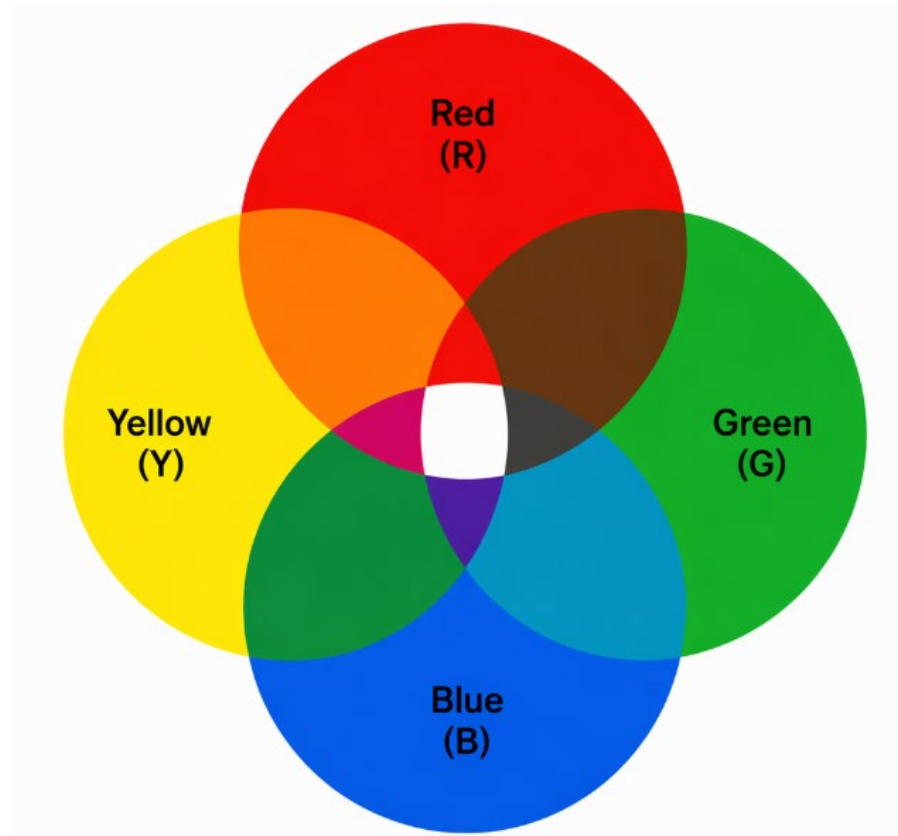
- ▶ Define Team Standards
- ▶ • Documentation (●)
- Decision Speed (●)
- Meetings (●)
- Collaboration (●)



Training Approach

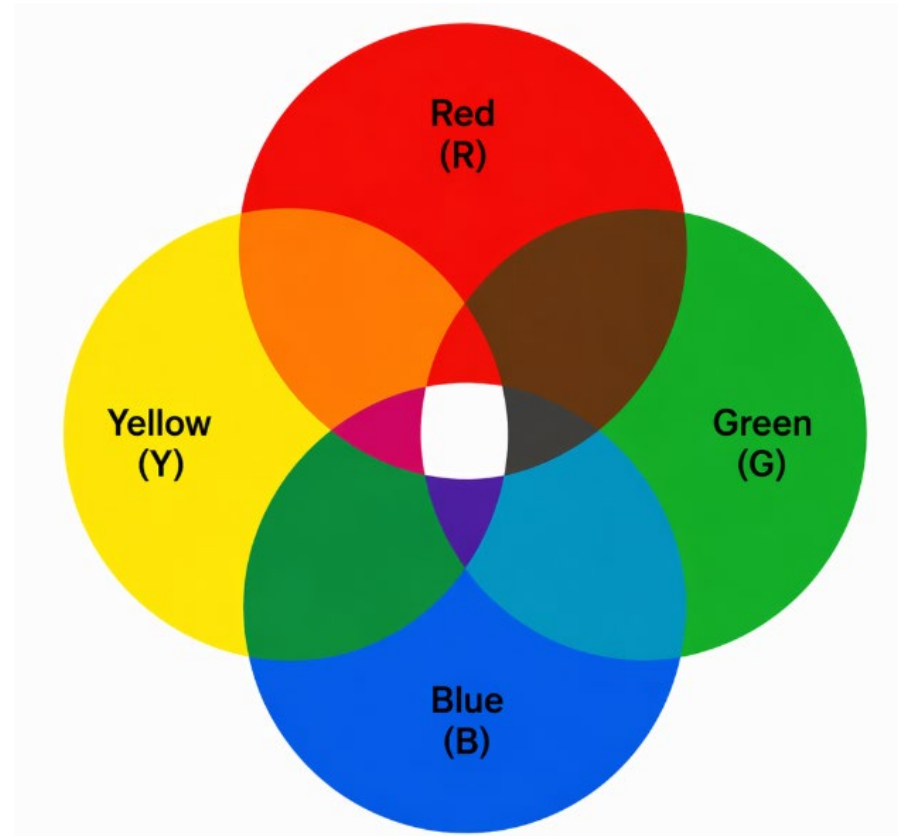
► Build complementary Skills:

- ● → Storytelling
- ● → Quality Awareness
- ● → Technical Depth
- ● → Adaptability



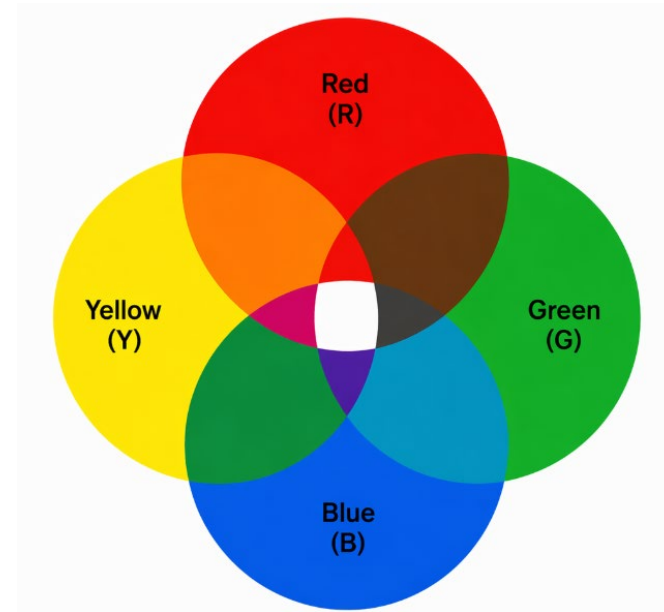
Measurable Results

- Impact on Delivery:
 - Less Rework
 - Shorter Cycle Time
 - Better Audit Readiness
 - Higher Team Satisfaction



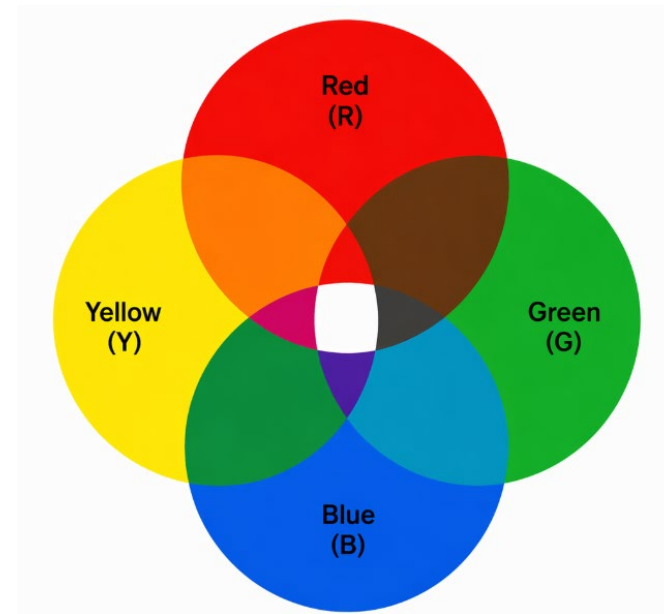
Key Takeaways

- ▶ • Teams are Systems
 - Behaviour is operational Data
 - Balance drives Performance
- ▶ → Design your Team like you design your Analysis



Closing

- ▶ Better Data doesn't just come from better Code
- ▶ It comes from better Collaboration



Q&A

► Questions?

