

Single Day Event

Clinical Data Strategy and Data Stewardship to Manoeuvre the Increasingly Complex Data and Technology Landscape in Clinical Trials

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- AI/ML – Potential Impact Areas in Clinical Trial
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- Data As a Product
- Clinical Data Stewardship to Maneuver Data Standards & Data Strategy

The following are the experiments.

On the 20th of *May* 1747, I took twelve patients in the scurvy, on board the *Salisbury* at sea. Their cafes were as simlar as I could have them. They all in general had putrid gums, the spots and lassitude, with weakness of their knees. They lay together in one place, being a proper apartment for the sick in the fore-hold; and had one diet common to all, *viz.* water-gruel sweetened with sugar in the morning; fresh mutton-broth often times for dinner; at other times puddings, boiled biscuit with sugar, &c.; and for supper, barley and raisins, rice and currants, sago and wine, or the like. Two of these were ordered each a quart of cyder a-day. Two others took twenty-five gutts of *elixir vitriol* three times a-day, upon an empty stomach; using a gargle strongly acidulated with it for their mouths. Two others took two spoonfuls of vinegar three times a-day, upon an empty stomach; having their gruels and their other food well acidulated with it, as also the gargle for their mouth. Two of the worst patients, with the tendons in the ham rigid, (a symptom none of the rest had), were put under a course of sea-water. Of this they drank half a pint every day, and sometimes more or less as it operated, by way of gentle physic. Two others had each two oranges and one lemon given them every day. These they eat with gree-

James Lind

A treatise of the scurvy (1753) - Comparing 6 proposed treatments for Scurvy

dines, at different times, upon an empty stomach. They continued but six days under this course, having consumed the quantity that could be spared. The two remaining patients, took the bigness of a nutmeg three times a-day, of an electuary recommended by an hospital-surgeon, made of garlic, mustard-feed, *rad. raphan.* balsam of *Peru*, and gum myrrh; using for common drink, barley-water well acidulated with tamarinds; by a decoction of which, with the addition of *cremor tartar*, they were gently purged three or four times during the course.

The consequence was, that the most sudden and visible good effects were perceived from the use of the oranges and lemons; one of those who had taken them, being at the end of six days fit for duty. The spots were not indeed at that time quite off his body, nor his gums found; but without any other medicine, than a gargarism of *elixir vitriol*, he became quite healthy before we came into *Plymouth*, which was on the 16th of *June*. The other was the best recovered of any in his condition; and being now deemed pretty well, was appointed nurse to the rest of the sick.

A typical Clinical Trial today



Sample-Analysis Trial-Participant
Site-Personnel
Site-Monitor
Pharmacovigilance
Site-Selection
Teleconsultation Pharmacist Investigator
Tracking Home-Visit Data-Capture
Screening Data-Analysis CRO
Reimbursement
Central-Lab Imaging
Data-Transfer eCOA
Sample-Analysis



Clinical Trial Complexity Drivers

Protocol Complexity

- Multiple treatment arms
- Dynamic visit schedule
- Variable dosing schedule
- Adaptive design
- Personalized medicine
- Digital end points

Operational Complexity

- Variable supply chain strategy
- Direct delivery to patients
- Process complexity
- Long trial duration
- Hybrid operating models
- Cold chains

Clinical Trial Complexity

Data

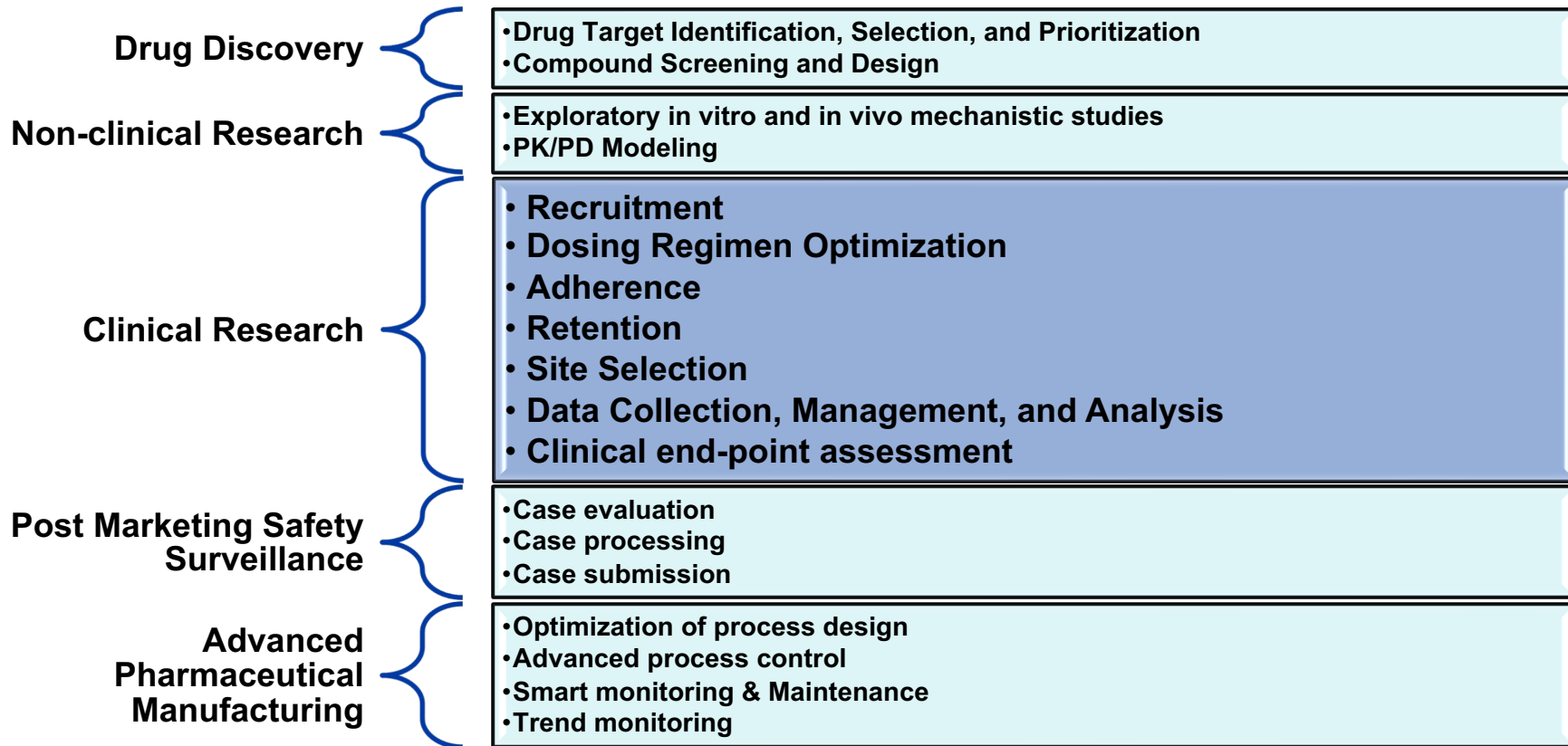
- High data volume
- Data variety across **EDC, Labs, Biomarker, Imaging, Omics, RWD, eSource**, etc.
- Need for near real time analysis
- Fit for purpose; Critical to quality
- Risk based approach
- Traceability

Technology

- Complex technology stack with variety of data sources
- Sensors & wearables
- Evolution of advanced computation model along with fast evolving **AI/ML**
- Validation and need for explainable models



AI/ML: Current Potential Impact Areas





Future Challenges

VALIDITY



PRIVACY



CONCORDANCE



USABILITY



Data
Explosion &
Propagation



TECH
STACK



NEW
SOURCE
OLD STD





Why Standards?

- Consolidating diverse data sources for improved analysis and planning of studies, enhancing medical insights and disease management.
- Enhancing operational efficiency in data management and analysis.
- Promoting consistent and high-quality data collection in clinical studies, resulting in improved knowledge of compound safety and efficacy.
- Facilitating data traceability and ensuring regulatory reviews are more efficient.
- Establishing a basis for interoperability, aligning with FDA Guidance on electronic regulatory submissions (Feb 2014).
- Enabling seamless integration of clinical studies with Electronic Health Record (EHR) or Electronic Medical Record (EMR) systems in the future.



Layers of Clinical Data Standards

Exchange

The container for the data

Metadata

The underlying semantic structure

Model

Specific domains and variables

Terminology

Values that populates variables



What Are We Trying to Achieve with Data, Technology & Standardization?

- Efficiency through simplification, consistency & reusability
- Reduced cycle time
- Reduction of operational cost
- Quality by design
- Reduce silo and fragmentation approach
- Seamless integration of data and platforms

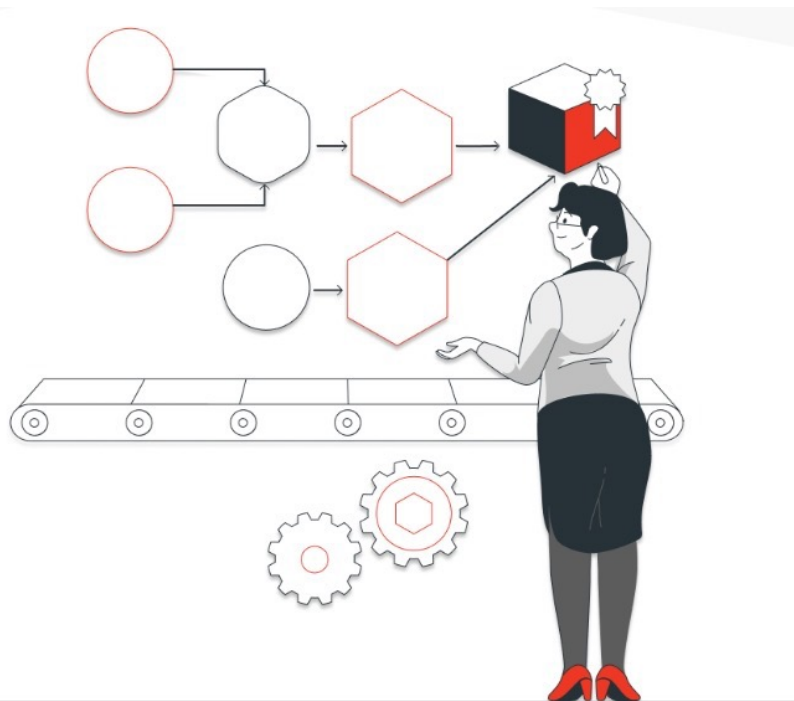


Barriers to Adoption of standards

- **Strong reluctance to change**
- **Standards not integral part of operational process, rather necessary evil to submit data**
- Slow implementation of ODM and CDASH (Standards and their adoption is much slower compared to the evolution in medical science and technology)
- Clinical research is more complex than 2-D definition of standards (Domain-variable; tabular row-column, etc.)
- **Crossroads of clinical research and health records**
- **Fragmented approach & lack of consensus across line functions for need and extent of data standards**



Evolution from “Data Product” to “Data As a Product” in the Context of Clinical Data Strategy



A data product is a product in which data is the primary facilitator of its main objective.

A data product, in essence, is any platform or tool that analyses data and provides results.

Concept: Data as a product...

Data as a product is all about looking at the data you gather and analysing how it will affect individuals downstream – your data citizens, end users, and others. Viewing data as a product is similar to viewing your shopping components as products.

- Defragmented product ownership
- Fit for purpose
- Definition of data life cycle with usage and lineage
- Program strategy to trial execution



Increased Complexity in Protocol Design Impacts Clinical Trial Performance

¹Tufts Center for the Study of Drug Development (Tufts CSDD) collected data on trial design elements and clinical trial performance outcomes from 187 protocols provided by 20 companies

Tufts recommendations:

- Limit the number of additional, non-core procedures performed
- Be mindful of the number of internal protocol reviews
- Small reductions in complexity in multiple areas may result in improved performance as much or more than large reductions in a single area
- Controlling the complexity of operational design variables is more effective than focusing on scientific design variables

• Recruitment rate



• Drop out rate



• # of substantial amendments



• Protocol deviations



Phase III Protocol Design	2005	2020
# procedures	110	263
# endpoints	7	22
# countries	6	15
# sites	40	104
# data points collected	494,000	3,560,000
Average cost of 1 protocol amendment		> \$500K

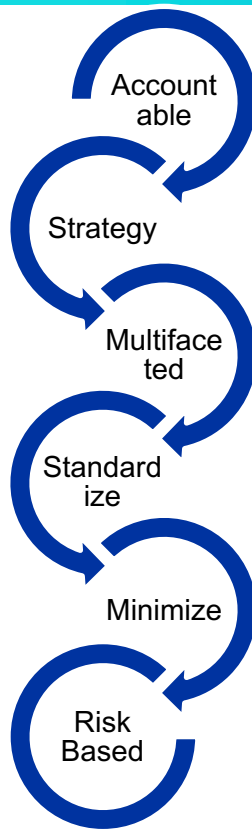
- How proactively do we currently approach these complexities at a strategic level?
- Do we have a Data Steward to manoeuvre and own the clinical data end to end?



Clinical Data Steward - Role & Impact

Role

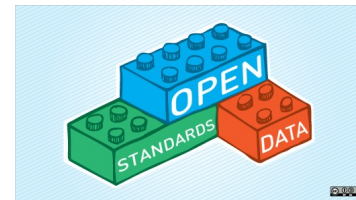
- Fit for purpose data collection strategy
- Drive Quality by Design culture
- Risk based approach to data review
- Lean TFL approach
- Standard activist to maximise adoption
- Early building of data capabilities
- Data integration strategy
- De-risking of clinical data flow
- Ensures molecule level & Therapeutic Area level data strategies are implemented at trial level
- **End to end accountability for clinical data as product**



Impact

- Higher adoption of standards
- Early understanding of data flow risk
- Quality by design
- Higher efficiency
- Higher reusability of elements
- Better insight into data-technology integration challenges
- Proactive intervention into clinical data strategy
- End to end ownership of clinical data

A Moment to Pause, Introspect on Nonlinear Complexities & Focus on Defragmented Solutions...



Thank you



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